

A PLAN FOR DARTMOUTH AT MOOSILAUKE

26 January 1955

PURPOSE.....Page 1  
PLAN.....Page 1  
ADMINISTRATION AND FINANCE.....Page 3

-----

- APPENDIX A - PROPOSED CHARTER
- APPENDIX B - PROPOSED BUDGET
- APPENDIX C - HISTORY OF MOOSILAUKE
- APPENDIX D - DARTMOUTH COLLEGE FACILITIES AT MOOSILAUKE
- APPENDIX E - AMPLIFIED PLAN OF OPERATION
- APPENDIX F - PLAN OF DEVELOPMENT

## A PLAN FOR DARTMOUTH AT MOOSILAUKE

26 January 1955

The following plan is submitted for the operation and development of the Dartmouth College facilities in the Moosilauke area of New Hampshire.

### PURPOSE

The primary objective shall be to further the educational, cultural, and scientific aims of Dartmouth College by providing in the mountain wilderness of New Hampshire an educational and recreational area for the use and enjoyment of the Dartmouth Family. It is recognized that this mountain wilderness affords unusual natural opportunities for hiking, climbing, camping, skiing, and the pure enjoyment of nature, and at the same time providing an excellent base for experimental and scientific studies. The unique facilities of the Ravine Camp can provide a center for group activity unequalled in New England where undergraduate, parents, faculty, alumni, and their families can enjoy these assets in the fellowship of the Dartmouth Family.

### PLAN

To attain these objectives it is proposed to utilize the natural and unique assets of Moosilauke by placing renewed emphasis upon group activity, both winter and summer, in the wilderness mountain environment. It is anticipated that groups such as conferences, ski clubs, collegiate and preparatory school groups, and summer camps will provide the bulk of business throughout the year.

The winter program will be centered around the principle of mountain skiing in an area removed from commercialism and the attendant crowds. The present downhill trails will be maintained and additional touring facilities developed, but it is also recognized that guests may wish to patronize the nearby commercial ski developments. The summer program of promoting the use of the area by camps and similar groups will be continued. Use in the fall and spring will be mainly by various groups for conferences and gatherings, for which the large camp building is ideally suited.

In addition family use of the facilities will be encouraged throughout the year because participation by family groups with children of all ages has always been one of the most satisfying aspects in the past.

Actual operation will be as simple as practicable. The professional crew and overhead expenses will be kept to a minimum by discontinuance of the existing ski tow and such other commercialized features that for the use and purpose envisioned are neither compatible nor practical. The camp will offer modest but comfortable lodging and good plentiful meals. Cooperation, personal contact and friendly atmosphere will be emphasized through guest participation in the cooking and serving of meals and general household chores. This type of operation has been manifestly successful in the past on the occasion of group gatherings. Not only is overhead expense kept to a minimum but the rates that can be charged will be more attractive to the Dartmouth family.

The alterations to the existing facilities required to implement this program are two. The primary one is the conversion of the main building from wood to oil heat. Not only is wood a less economical fuel, but the attendant difficulties of handling cord wood are enormous. (This alone will reduce the crew by one man during the winter.) The second change is replacement of the heating system in Matt Emerson by gas. This will reduce the fire hazard and provide odorless uniform heat. In succeeding years more improvements are anticipated as circumstances permit:

1. A bunkhouse of two and four person rooms close to the main building to afford greater quiet and privacy for guests.
2. Facilities for scientific research as needed.
3. Expansion of touring and hiking trail system, including warmup huts or "tilts".

#### ADMINISTRATION AND FINANCE

It is proposed that a Board of Governors consisting of <sup>5</sup> ~~nine~~ members of the Dartmouth family be entrusted with the operation, maintenance, and development of the Moosilauke area to further the educational, cultural, and scientific objectives of Dartmouth College. This board shall be responsible to the Trustees of Dartmouth College.

The Board of Governors shall seek to crystallize and define the aims of Dartmouth-at-Moosilauke. The responsibilities of the Board shall include the hiring of the manager, determining the details of policy and development as outlined above in broad terms, and the supervision of the financial aspects.

It is proposed that Dartmouth College be requested to subsidize the operation to the extent of \$5000.00 per year for a period of three years. To eliminate the risk to the college of a larger operating deficit, it is proposed that an equivalent amount of \$5000.00 per year be solicited from interested alumni and groups. If this working capital is not required to cover operating costs, it may be retained as a reserve for unexpected emergencies or used for capital improvements and development as approved by the board.

In addition, a sum of \$5000.00 is needed to make the changes in existing facilities required for efficient year round operation. After a period of successful operation, further capital financing can be considered for the construction of accommodations that offer privacy and quiet, and for other developments.

## PROPOS D MOOSILAUKE CHARTER

### Art I Name

This organization shall be known as the Moosilauke Board of Governors.

### Art II Purpose

The purpose of the Moosilauke Governors shall be to act under the authority of the Trustees of Dartmouth College for the administration of College properties in the Moosilauke area in accordance with the powers delegated from time to time by vote of the Trustees, and particularly by vote of the Trustees dated \_\_\_\_\_ as follows: "That under a Charter of Dartmouth at Moosilauke" dated \_\_\_\_\_ and hereby approved, the Moosilauke Board of Governors is authorized to organize, direct, supervise, maintain and develop all the properties controlled by Dartmouth College on or adjacent to Moosilauke in order to further the educational, cultural, and scientific objectives of Dartmouth College, and further that the Moosilauke Governors are authorized to provide for the separate maintenance of funds for their operations, with suitable reserves, with the understanding that at the close of each fiscal year an audited financial statement shall be submitted to the Trustees."

### Art III Composition

1. The Moosilauke Governors shall consist of nine voting and three non-voting members as follows:
  - a. Voting members shall each be appointed by the Trustees of the College for a term of three years upon recommendations

by the Moosilauke Board of Governors.

b. Non voting members shall be the Manager of the Ravine Camp, and two representatives of the Dartmouth Outing Club, elected by the Dartmouth Outing Club Board of Directors annually.

c. Vacancies

In case of vacancy under Art III Sec.I, the Board of Governors shall appoint a successor for the unexpired term, subject to approval by the Trustees of the College.

#### Art.IV Organization

- a. The officers of the Moosilauke Governors shall be a Chairman, a Secretary, and a Treasurer.
- b. Every officer shall be elected by a majority of the Governors present for a term of one year, from the nine voting members.
- c. No officer shall be elected for more than three successive terms.

#### Art. V Powers

- a. The Governors may delegate such authority as they see fit to an Executive Committee of three members resident in or near Hanover.
- b. The Governors may employ any manager for the Ravine Camp who shall be directly responsible to the Governors for its operation.

#### Art. VI Meetings

- a. There shall be an annual meeting as near the end of the fiscal year as practicable, at which time the officers

for the coming year shall be elected.

b. There shall be such other meetings as necessary to transact the business of the board. These meetings may be called by the chairman or by three members of the board.

c. All notices of meetings shall contain an announcement of the business to be transacted.

Art. VII The fiscal year shall be from May 1 to April 30/



APPENDIX E - EXPENSES ANTICIPATED

<u>EXPENSES</u>			
Manager	3,000		
Cook	1,500		
Summer crew	3,000		
Winter crew	<u>750</u>		
		6,250	
<u>Building</u>			
Fuel oil	3,000		
Boiler Gas	400		
Food	100		
Light and power	500		
Phone	350		
Insurance	450		
Laundry	300		
Maintenance and Repair	1,000		
Office Supplies	100		
House Supplies	300		
Trains	<u>350</u>		
		10,500	
<u>Outside</u>			
Load and Trail Maintenance	500		
Plowing	500		
Vehicle (Dump Truck)	<u>1,300</u>		
		1,800	
<u>Other</u>			
Promotion	750		
Food	<u>7,000</u>		
		7,750	
Total Expenses			33,850
 <u>INCOME</u>			
Summer	10,000		
Fall and Spring	3,000		
Winter	<u>6,000</u>		
Total Income			<u>19,000</u>
ANTICIPATED EXPENSE OF OPERATION			<u>5,650</u>

Note 1. Income estimates are based on the following rates:

	<u>Breakfast</u>	<u>Lunch</u>	<u>Dinner</u>	<u>Lodging</u>	<u>Total</u>
Undergraduate D.C.C.	.90	.85	1.75	1.00	4.50
Other D.C.C. and Students	.90	.85	1.75	1.50	5.00
General Public	.80	.85	1.75	2.50	6.00

Note 2. The financial situation over the past five years has been:

	<u>1949-50</u>	<u>1950-51</u>	<u>1951-52</u>	<u>1952-53</u>	<u>1953-54 (est.)</u>
Income	19850	20719	22051	16813	12500
Expenses	22578	31908	29723	16447	13500
Net Expense	3318	1189	7672	5523	1000

The additional administrative expense to the college estimated at \$1,000 annually is not shown in these five years.

APPENDIX E PROPOSED TIMETABLE OF CAPITAL IMPROVEMENTS

1955-	Conversion to oil heat, Main Camp	\$3,200
	Gas Heaters in Matt Emerson	\$ 600
	Kitchen Improvements	500
	Roof Repairs	<u>700</u>
		<u>1,800</u>
	TOTAL FOR 1955	\$5,000
1956 -	Cabin near headwall of Jobildunc Ravine	500
	Camp sites near lodge for alumni	<u>1,000</u>
	TOTAL FOR 1956	\$1,500
1957 -	New building with separate rooms for about ten families	15,000
	Emergency Shelter near junction of Beaver Brook trail and the Ridge trail	1,000
	Major repairs to Main Camp and Matt Emerson	<u>2,500</u>
	TOTAL FOR 1957	18,500
	TOTAL CAPITAL IMPROVEMENTS AND RECONDITIONING	<u>\$25,000</u>

It should be noted that institution of all projects in 1956, 1957, and later years will be entirely at the discretion of the Board of Governors.

DRAFT